# Scenario Planning

Positioning the Kansas City region for success

Kauffman Foundation Conference Center Tuesday, Jan. 31, 2017

# We have a regional vision for sustainable growth and development.



"Greater Kansas City is a sustainable region that increases the vitality of our society, economy and environment for current residents and future generations." *Adopted by the MARC Board of Directors* 

## Process



ANTICIPATE what the future might bring Fall/winter 2016 — Dec. 14 & Jan. 11 Driving Forces workshops



Analyze alternative FUTURES Winter 2017 — committee & staff work to construct alternative futures

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Set POLICY direction Spring 2017 — Jan. 31 Scenario Planning workshop at Kauffman Foundation



INTEGRATE into regional plan updates Starting summer 2017

## Demographic trends and forces













Forecast 2010-2040 Population Change by Census Tract





2020 – 2040 No Build - Difference in Volumes

## Population is changing from an age "pyramid" to an age "stovepipe"





Male

Female

Nearly 60 percent of the region's population growth over the next two decades will come from older adults.





Changing demographics are altering housing and neighborhood demands

#### Population change by broad age group



And older households have the income to make that demand effective, spending about as much as younger households, on average.

#### Average annual expenditures by age group, 2013



On net, the region is losing population to the sunbelt and other retirement locations or areas with more vibrant economies.



We are losing people right when they are their most productive and achieved maximum earnings.



#### Average annual net domestic migration by age, 2007–2013

## **Economic trends and forces**











# Only two traded sectors in the KC MSA show strong growth in since 2001.

KC MSA Employment Growth by Industry, 2001-2015



### Among large metros, KC ranks 42<sup>nd</sup> in GDP growth

GDP Growth Rate, 2014-15



# Among large metros, KC ranks 42<sup>nd</sup> in growth generated by startups.

Percentage of total metro employment from startups, 2014



# Among large metros, KC ranks 45<sup>th</sup> in STEM share of 4-yr college graduates.

STEM Degrees as Share of Total Bachelor's Degrees - 2015



## "There's somethin' happenin' here..."

Annual Employment Change (Year Ending in March)



## Yet, KC is a top 10 metro in Professional, Scientific and Technical Services





## **Environmental trends and forces**

#### Figure 2. Maximum Monitor Design Values 1999-2016\*



Ozone trend

#### Observed climate change in Kansas City



HISTORICAL DATA AND FUTURE PROJECTIONS FOR THE HEARTLAND REGIONAL NETWORK

SEPTEMBER 2015

#### In 1985-2014, Lawrence recorded:

- Four years out of the top 10 for number of days with more than 1.25 inches of rainfall.
- Thirteen percent more days, on average, with rainfall more than 1.25 inches compared to the 1890-1984 period.
- A 40 percent increase in events with rainfall more than 2 inches and 118 percent increase for more than 3 inches.
- Fewer cool summers due to increase in minimum temperature.
- Milder winters with fewer sub-zero days.



#### Scenarios of human greenhouse gas emissions

#### April-May Precipitation Northeast Kansas Average



Excessive spring rainfall that occurred 1-in-10-year prior to 1980 has since occurred 1-in-6-year.

## Technological trends and forces

### TECHNOLOGY

• Years until technology was used by one-quarter of Americans









TECHNOLOGY	DEMOGRAPHICS	ECONOMIC FORCES	CHANGING CLIMATE	PUBLIC EXPECTATIONS
Internet of things Autonomous vehicles	Aging population More diversity	Globalization Income inequality	Extreme weather Higher temperatures	Desire for more choices
Automation affects all occupations Health technologies extend lifespans Cleaner energy technologies	Changing nature of poverty Migration patterns Immigration	Portability of capital Outsourcing Global labor market Recession or expansion	More flooding Scarcity of clean water Species extinctions	Generational differences in tastes and attitudes Discontent with status quo Resource constraints







Which of the forces seems most important to you?



Open

What have we missed? Is there a force you would like to add?



In the future, how will each forces impact the subjects of our plans for the Kansas City region?

#2

Thinking about all of these forces, what excites you about the future? What worries you?



What should we do? How can we take advantage of future opportunities, or adapt to challenges?

*Revisit* Which of the forces seems most important to you?

Imagine

For each force, imagine a world where it dominates. What does the region look like? What does it feel like?

#### Takeaways

- Economic forces, technology, and public expectations are seen as the leading influence on our future, with climate change and changing demographics not far behind.
- Concerns and anxieties about impact of forces on ability to reach our vision.
- Advent of technology is most viewed as having both positive and negative consequences.
- Education and efficient development mentioned as strong potential strategies to address future uncertainties.

Using what we learned about driving forces and their impacts during our driving forces workshops, we've identified four possible futures for the region.

